



Board of Directors Meeting

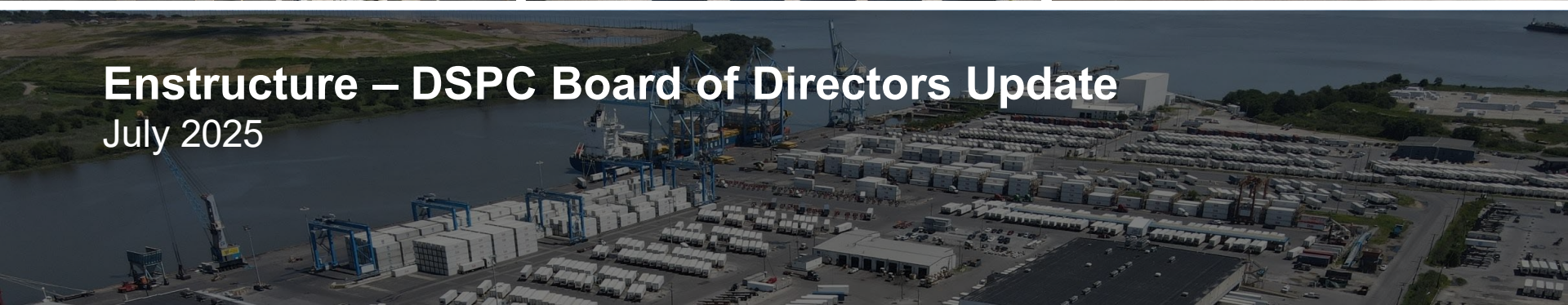
July 28, 2025

Enstructure/Port of Wilmington Update



Enstructure – DSPC Board of Directors Update

July 2025



Agenda

- 1 **Port Wilmington Update**
- 2 Delaware Container Terminal Update

Port Wilmington | Commercial Updates

Major commercial successes with forest products customers driving increase in volume and labor hours at Port Wilmington

Brazilian pulp and paper producer

- Increased pulp tonnage flow through Port Wilmington
- Established secure facilities (e.g., bonded warehouse / foreign trade zone) to enhance supply chain flexibility for U.S. East Coast and Canadian cargo

Leading provider of renewable products in packaging

- First vessel as part of new services agreement
- Docked in Port Wilmington on 7/20 with cargo from Finland
- ~6,500 MT of rolled paper product discharged

Port Wilmington | Operations Update

YTD comparison vs FY24 (July 2025)

**Vessel
tonnage**

+15% Bulk tonnage

+1,397% Breakbulk tonnage¹

**Labor
hours**

+17% Overall labor hours

Port Wilmington has seen a 41% increase in labor dollars YTD

Port Wilmington | Personnel Recruitment

Hosted by: _____

ENSTRUCTURE

JOB FAIR & CAREER EXPO

You're invited to join the Transportation, Logistics, and Supply Chain Job Fair! We're recruiting exhibitors to participate and recruit from hundreds of potential candidates. Registration is now open.



WEDNESDAY

September 24, 2025



START AT

12:00 p.m. – 6:00 p.m.

[Reserve Your Spot](#)

- Free registration
- Dedicated exhibitor space
- Hundreds of qualified, candidates interested in the industry

Location:

DeTech - Wilmington

300 Orange St.
Wilmington, DE 19801



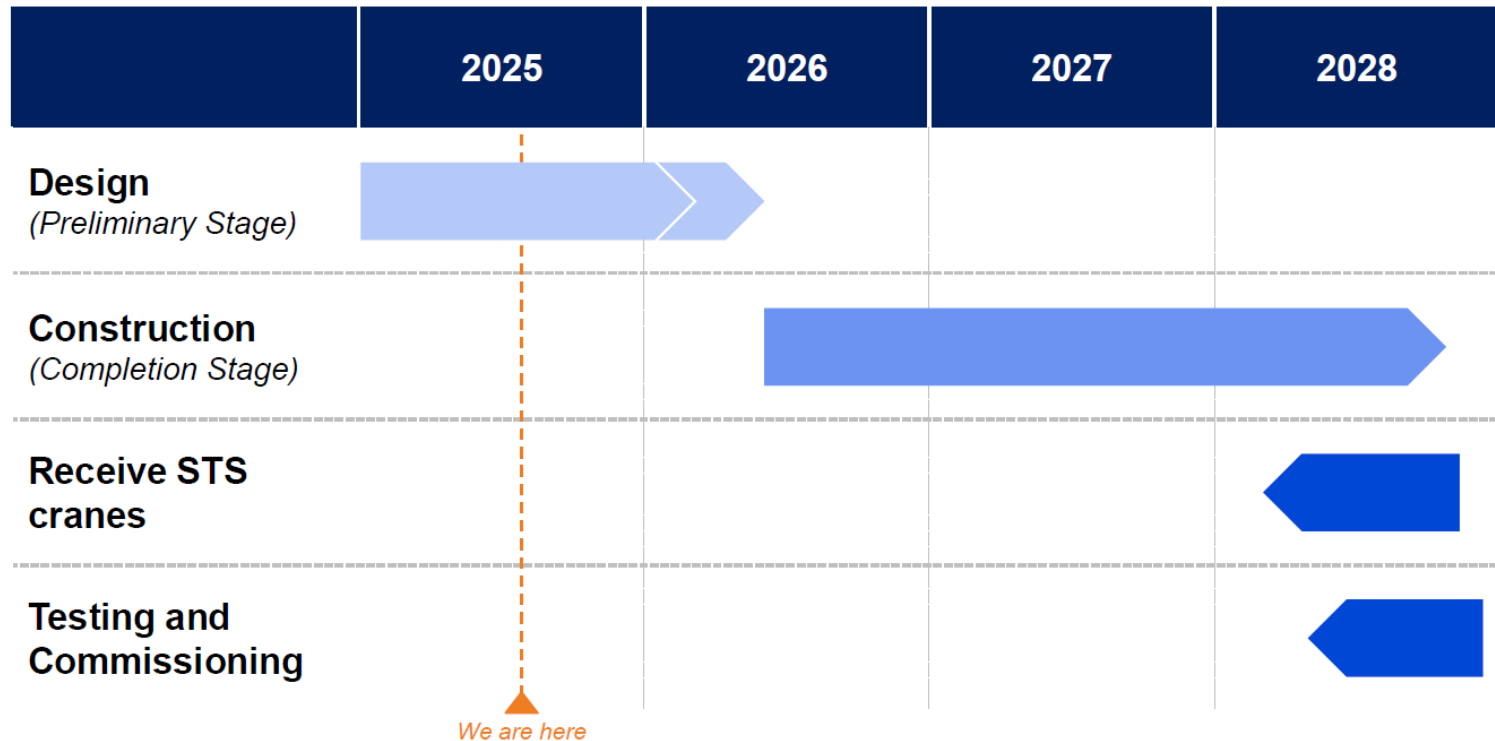
Edgemoor Expansion Update

Agenda

- 1 Port Wilmington Update
- 2 **Delaware Container Terminal Update**

Timeline to Project Delivery

Progressive design-build & equipment commissioning schedule for Phase I



Milestones in Preliminary Stage Design

- | | | |
|-----------------------|-----------------------|--------------------------------------|
| • Updated 30% design | July 2005 | <i>Finalized</i> |
| • Site Investigations | July – September 2025 | <i>Starting July 30th</i> |
| • Updated 60% design | October 2025 | <i>Ongoing</i> |

Continued progress on the Delaware Container Terminal development and equipment procurement under the Clean Ports grant, in line with the project plan

Thank you

Public Comment