DIAMOND STATE PORT CORPORATION

PORT OF WILMINGTON

Board of Directors Meeting

August 17, 2026

DSPC Updates

Executive Director's Report

- **Port Environmental Compliance Progress**
- **External Engagement**
- **Delaware Container Terminal Development**
- **Grant Updates**

Enstructure/Port of Wilmington Update

Enstructure/Port of Wilmington Update



ENSTRUCTURE









Enstructure – DSPC Board of Directors Update

August 2026

Agenda

1. Port Wilmington General Update
2. Delaware Container Terminal Project Update
3. Community Update

Port Wilmington | General Updates

On August 10, a generator fire broke out on board the Dole Colombia docked at Port Wilmington

- Enstructure cleared and accounted for all employees from the vessel immediately after the fire was reported.
- Thanks to quick action by vessel crew and first responders, the fire was extinguished and there were no injuries from vessel crew, ILA, or Enstructure.
- No physical operational impacts to port facilities; minimal delay to scheduled operations.

Port Wilmington continues to invest in its workforce

- Labor dollars have increased 2% and training dollars increased by 55% YTD 2026 vs YTD 2025.
- Investments in “Train the Trainer Program” and training department are allowing port to design effective certification programs to support its labor pool.
  - Held July “Train the Trainer” sessions for on site and off-site personnel
  - Members from both 1694 and 2076 locals attended sessions.





Figures 1 & 2: “Train the Trainer” sessions

Port Wilmington | Operational Updates

Vessel count has remained steady…

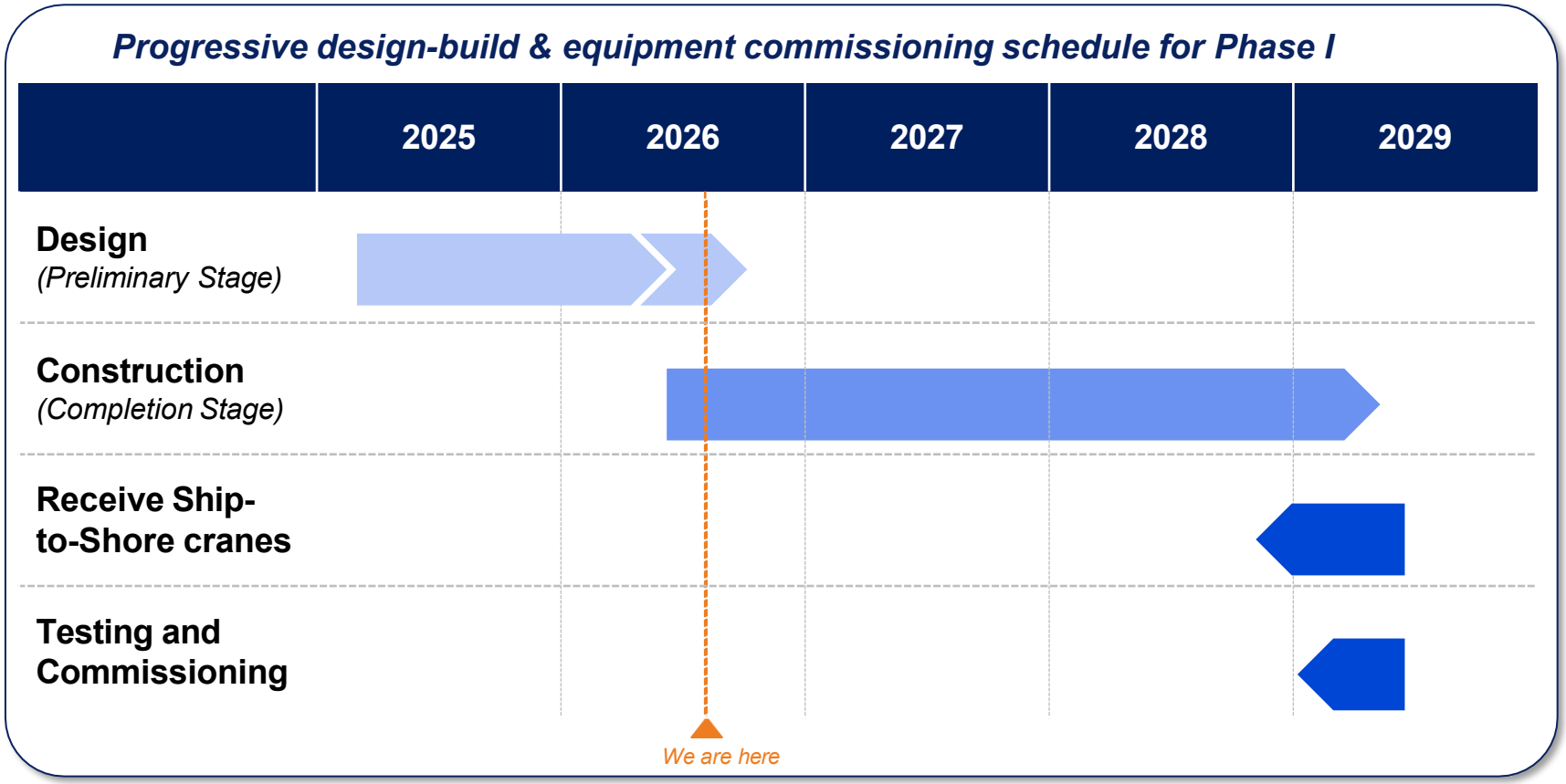
Measure	YTD 2026 vs YTD 2025
Vessels *(overall count)*	*Steady*
Containers *(TEUs)*	*Steady*[1]
Bulk *(Metric Tons)*	*Softening*
Break bulk *(Metric Tons)*	*Increase*
Auto RoRo *(#s)*	*Softening*
Liquid *(Metric Tons)*	*Softening*

…overall uplift in labor dollars, supported by major increase in training

	YTD 2026 vs YTD 2025
Stevedoring dollars	-7%
Warehousing dollars	+35%
Training dollars	+55%

Source: Management analysis
1. Container volume normalized to account for impact of Q1/Q2 dredging interruption.

Delaware Container Terminal | Project Update



Key updates

- Progressing towards 100% design by early Q4 2026
- Ongoing clearing, demolition, and construction activities at Edgemoor site
- Dredging ongoing in collaboration with federal, state, and local partners

Port Wilmington | Community Update

General Events

- New Castle County's 'State of the County' presentation
- Presentation & Tour to Leadership Delaware, Inc.

Workforce Partnerships

- Held site tours and meetings with community partners, including:
  - New Castle County Vocational Technical (NCCVT) schools
  - Delaware Department of Labor
  - DelTech: group of students enrolled and preparing to finish Heavy Equipment Certification Course
  - FAME Presentation: group of students enrolled in workforce programs



Figure 3: *Presentation at NCC State of County*



Figure 4: *Presentation to Leadership Delaware*



Figure 5: *Leadership Delaware Site Visit*



Figure 6: *NCCVT Schools Site Visit*

Thank you

Public Comment

Public Comment