DIAMOND STATE PORT CORPORATION

PORT OF WILMINGTON

Board of Directors Meeting

October 19, 2026

DSPC Updates

Executive Director's Report

- **DSPC Finance Committee**
- **Port Environmental Compliance Progress**
- **External Engagement**
- **Delaware Container Terminal Development**

Delaware Container Terminal Mitigation Projects



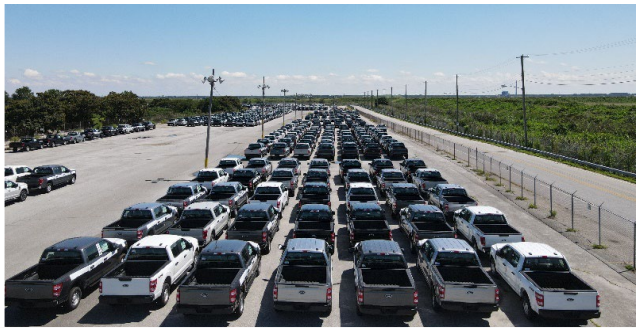


Enstructure/Port of Wilmington Update

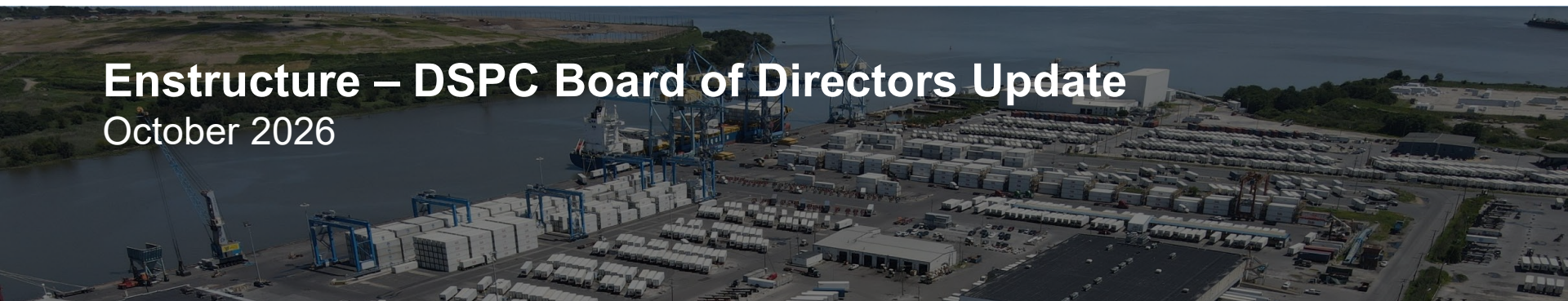


ENSTRUCTURE









Enstructure – DSPC Board of Directors Update

October 2026

Agenda

1. Port Wilmington General Update
2. Delaware Container Terminal Project Update

Port Wilmington | General Updates

On September 14, DSPC and Enstructure hosted the official Groundbreaking Ceremony for Delaware Container Terminal

- Over 180 people attended, including critical partners and collaborators including the State of Delaware, International Longshoremen's Association, Delaware Building and Construction Trades Council, community stakeholders, and Delaware's congressional delegation



Scenic Eclipse made a special inaugural visit to the Port of Wilmington

- ~200 passengers disembarked in Wilmington on October 9th where representatives of the State of Delaware and Enstructure welcomed them
- The visit provides the Port of Wilmington with a new opportunity to showcase Delaware as a tourism destination, highlighting the state's historic sites and hospitality



Port Wilmington | Operational Updates

Vessel count has remained steady…

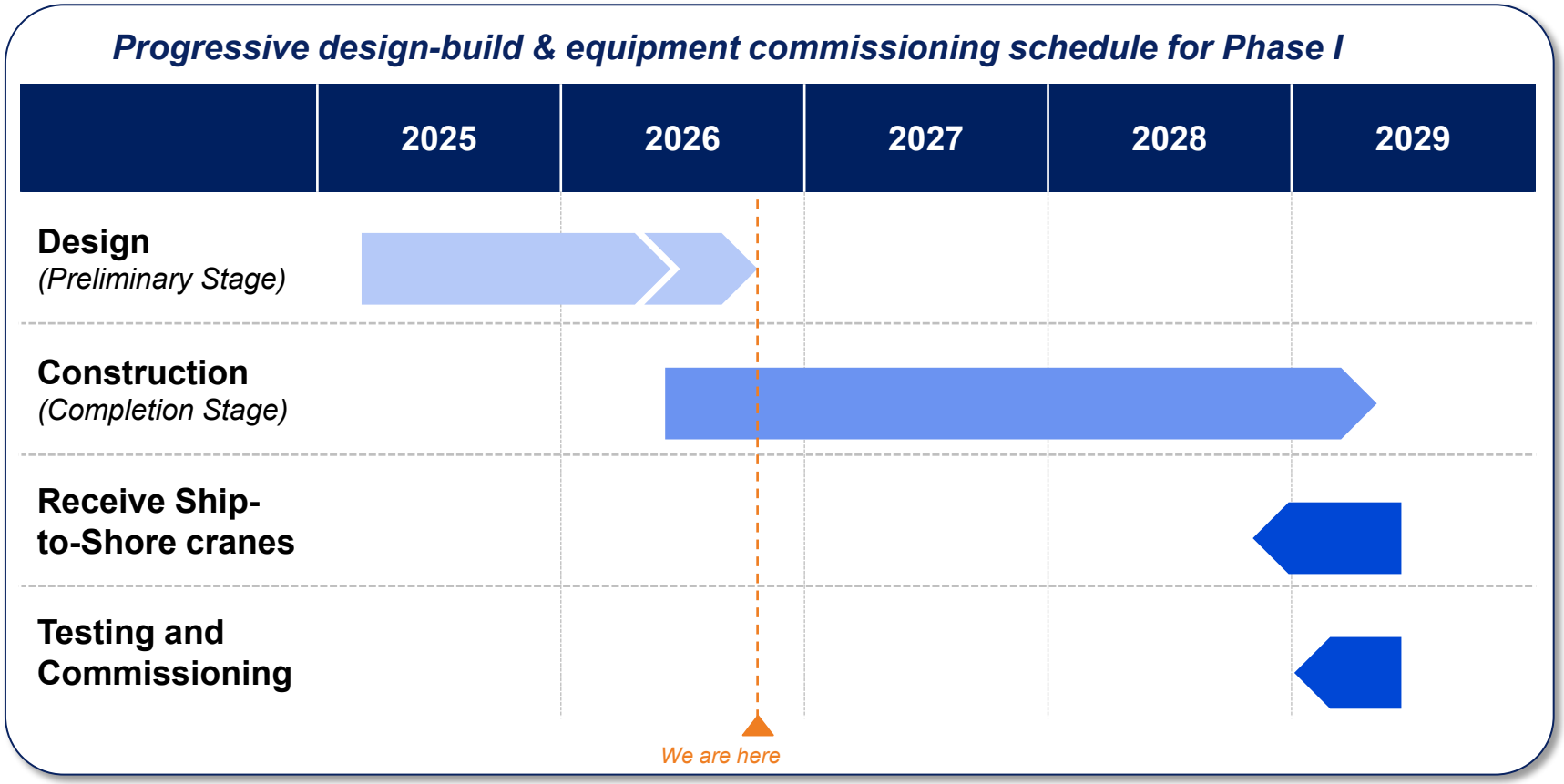
Measure	YTD 2026 vs YTD 2025
Vessels *(overall count)*	*Steady*
Containers *(TEUs)*	*Steady*[1]
Bulk *(Metric Tons)*	*Softening*
Break bulk *(Metric Tons)*	*Increase*
Auto RoRo *(#s)*	*Softening*
Liquid *(Metric Tons)*	*Softening*

…overall uplift in labor dollars, supported by major increase in training

YTD 2026 vs YTD 2025	
Stevedoring dollars	-3%
Warehousing dollars	+33%
Training dollars	+47%

Source: Management analysis
1. Container volume normalized to account for impact of Q1/Q2 dredging interruption.

Delaware Container Terminal | Project Update



Key updates

- Progressing towards 100% design by early Q4 2026
- Ongoing clearing, demolition, and construction activities at Edgemoor site
- Dredging ongoing in collaboration with federal, state, and local partners


WALSH



Delaware Container Terminal | Community Tours

- **Planning is underway for upcoming community tours**, offering opportunities to learn more about the project and see construction progress firsthand.
- The team is **assessing site conditions and safety requirements** to determine when tours can be accommodated. Dates have not yet been finalized.
- Tour opportunities, scheduling details, and participation **information will be shared with the community in the coming weeks**.



Thank you

Resolutions

Resolution 26-10: Authorization to intervene in Litigation

Resolution 26-11: Approval of Certificate of Change of Registered Agenet and/or Registered Office

Resolution 26-12: Authorizing USACE Lease (No. DACW-31-1-24-1084) and Sublease

Public Comment